

**CITY OF ARCATA
PLAZA IMPROVEMENT TASK FORCE**

*****NOTE LOCATION CHANGE*****

**JACOBY'S STOREHOUSE
Third Floor
780 Seventh Street, Arcata**

**NOVEMBER 21, 2019
Thursday, 4:30 PM**

SPECIAL MEETING AGENDA

Special accommodations for the disabled who attend City meetings can be made in advance by contacting the City Clerk at 822-5953. Assistive listening devices are available.

PLEASE NOTE: Speakers wishing to distribute materials to the Plaza Improvement Task Force at the meeting are requested to provide 10 copies to the staff liaison.

Pursuant to Government Code section 54957.5, all writings or documents relating to any item on this agenda which have been provided to a majority of the Plaza Improvement Task Force, including those received less than 72 hours prior to the Plaza Improvement Task Force meeting, will be made available for public inspection in the agenda binder located at the Recreation Office Front Desk at Arcata City Hall, 736 F Street, during normal business hours, and on the City's website at www.cityofarcata.org.

I. CALL TO ORDER

II. ROLL CALL (Daniel Bixler, Anjali Browning, Erica Grey, Laura Hughes, Jayne McGuire, Moonlight Macumber, Josh Neff, Molly Steele, Jane Woodward)

III. APPROVAL OF MINUTES (5 MINS)

A. Plaza Improvement Task Force - Special Meeting - Sep 26, 2019 4:30 PM

IV. ORAL AND WRITTEN COMMUNICATIONS (10 MINS)

This time is provided for people to address the Task Force or submit written communications on matters not on the agenda. At the conclusion of all oral and written communications, the Task Force may respond to statements. Any request that requires Task Force action will be set by the Task Force for a future agenda or referred to staff.

A. Correspondence from Colin Fiske re Pedestrian-Only Areas

- V. OLD BUSINESS**
- VI. NEW BUSINESS**
 - A. Follow-Up Discussion Regarding 11/4/2019 Council Study Session (30 mins)**
 - B. Review and Revise Draft Report Outline (60 mins)**
- VII. STAFF UPDATES (5 MINS)**
- VIII. FUTURE AGENDA ITEMS AND ASSIGNMENTS (5 MINS)**
 - A. Prepare for Final Report Presentation to City Council**
- IX. ADJOURNMENT**

**CITY OF ARCATA
PLAZA IMPROVEMENT TASK FORCE**

SENIOR ROOM
Arcata Community Center
321 Dr. Martin Luther King, Jr. Parkway, Arcata

SEPTEMBER 26, 2019
Thursday, 4:30 PM

MINUTES

CALL TO ORDER

The meeting was called to order by Chairperson McGuire at 4:31 PM.

PRESENT: Bixler, Browning, Hughes, Grey, McGuire, Macumber, Neff (4:31 PM - 6:30 PM), Steele, Woodward.

ABSENT: None.

STAFF PRESENT: Deputy Director of Environmental Services-Community Services Neander, Redwood Community Action Agency Facilitator Sinkhorn.

APPROVAL OF MINUTES

A. Plaza Improvement Task Force - Special Meeting - Jul 9, 2019 4:30 PM

On motion by Member Grey, seconded by Member Steele, and with a nine to zero voice vote, the Task Force approved the minutes of the special meeting held on July 9, 2019.

Ayes: Bixler, Browning, Hughes, Grey, McGuire, Macumber, Neff, Steele, Woodward.

Noes: None.

Absent: None.

Abstentions: None.

ORAL AND WRITTEN COMMUNICATIONS

Chairperson McGuire opened public comment.

Colin Fiske, Coalition for Responsible Transportation Priorities representative, reiterated that the research he has shared with the Task Force shows that providing more parking has a correlation to an increase in the number of people driving. He asked that the Task Force consider those impacts in the final recommendations they provide to the Council.

Coco Maki, owner of Pasta Luego, introduced a customer named Bob who described the artwork of a San Francisco artist, Mario Martinez (Mars 1) who has offered to provide a

Minutes Acceptance: Minutes of Sep 26, 2019 4:30 PM (APPROVAL OF MINUTES (5 MINS))

temporary sculpture installation in the Plaza of his large-scale, geometric, molecular-inspired bronze sculptures. Bob envisioned that this installation could spark a rotating series of local art in the Plaza to help build community and encourage tourism. He shared that the artist has offered to loan the art to the City of Arcata for the cost of transportation and installation for an estimated \$5000.

Colin Fiske asked that the Task Force consider the information in the article he had shared regarding new guidelines for designing streetscapes that focus on accessibility for people with disabilities and improving public spaces for all people.

Coco Maki reminded the Task Force that the crosswalk by the Jacoby Storehouse is the only ADA crosswalk leading into the Plaza and that it is important that it remains open and accessible, especially during large-scale events.

Task Force Member Macumber, on behalf of community member Alex Stillman, provided a beautification suggestion for the Task Force to consider repainting the light structures on the Plaza.

Task Force Member Macumber, on behalf of Zero Waste Humboldt Vice-President Maggie Gainer, suggested a durable, re-usable tarp to be custom-made that fits over the cement recycling containers. She shared that it would greatly assist event organizers with the set-up process and customers to be able to help reach zero-waste goals during large-scale events.

Task Force Member Woodward shared a comment received from community member John, reiterating that he thinks that the main problem in the Plaza is the presence of transient people who affect the economic development of the downtown area because they make other people uncomfortable to be there. He shared concern that the Task Force is not focusing on this issue enough.

Chairperson McGuire closed public comment.

NEW BUSINESS

A. Presentation from Public Safety Committee Representative, Anjali Browning Regarding the Unhoused Population

Task Force Member Browning clarified that she is employed by Arcata House Partnership (AHP) and is not necessarily representing the Public Safety Committee with her presentation.

Member Browning shared that the data shows that close to half of the homeless population is over 50 years old with senior citizens at a higher risk of living in poverty and potentially losing their home and becoming homeless. She added that families with children also make up a portion of the homeless population and reiterated that the unhoused population in Arcata is diverse and the majority is not engaging in the unwanted behavior on the Plaza. She shared that from their outreach, they have determined that many of the people that are perceived as

homeless on the Plaza are actually housed and have substance abuse issues and mental health challenges. She reiterated that AHP provides housing assistance as well as services such as providing food which can be the first point of contact to connect someone in need with more resources.

Upon inquiry from Member Woodward, Member Browning explained that AHP is the only non-governmental agency in Humboldt County that provide housing vouchers with the focus being to assist the most vulnerable people including those with disabilities, dual diagnoses, mental illness and the chronically homeless. She explained that about 15% of the local unhoused population qualifies to receive that assistance and that it includes case management and other support necessary to stay housed. In addition to these vouchers, Browning reminded the Task Force that there is a lot of other cooperation happening with the City and the County including the crisis intervention team.

Upon inquiry from Members Woodward and Bixler, Browning reiterated that the 15% mentioned previously are not necessarily the people causing the perceived issues on the Plaza. She stated that more often, the people on the Plaza are housed but have substance abuse issues and mental health challenges. She shared that mental health diversion and decriminalization are topics being considered at the state level that could help more people get treatment rather than just being incarcerated and released.

Member Browning shared some short-term solutions which included funding for additional engagement and outreach, additional services such as more bathrooms and showers and training volunteer members of the community about mental health first aid and effective engagement. She also shared the need for more beds in their shelter specifically for seniors and the medically infirm.

Upon inquiry from Task Force Members, Member Browning agreed to provide more specific estimates of how much funding some of the short-term solutions would cost if the Task Force wanted to forward any of those recommendations to the Council.

Chairperson McGuire opened public comment.

Bob shared that he believes that 90-95% of the problematic population are travelers who are just passing through and not actually part of the local community. He shared that he would support helping local residents but not the transient population. Additionally, he shared that Ashland has a policy about nuisance loitering that Arcata could consider adopting.

Member Browning confirmed that the California constitution doesn't allow for a person to be banned from a public space such as the Plaza.

B. Review and Discuss Ranking of Specific Implementation Options for Top Recommendations on Matrix

Deputy Director Neander explained that 17 recommendations rose to the top based on the compilation of the matrix scoring and asked the Task Force to review and discuss if they

thought that the results were an accurate representation of the potential recommendations that could be included in the report to the Council.

Member Macumber left the room at 5:27 p.m. returning at 5:29 p.m.

After lengthy discussion, it was determined that staff would determine what the City is already working on in regards to existing plans, priorities and budgets as well as revise the list to combine certain suggestions and give further detail under categories of recommendation themes. The Task Force discussed adding additional recommendations to be listed in the report that didn't score in the initial top 17 that included streamlining the permit process for events, public art enhancements, safety considerations, further concern regarding accessibility of the space for all and revisiting the recommendations regarding substance and alcohol use on the Plaza. Deputy Director Neander agreed to make edits and bring back a revised draft for the Task Force's review.

Member Bixler left the room at 5:46 p.m. returning at 5:49 p.m.

Additionally, it was agreed on by a general consensus to have a section in the report dedicated to global/community issues that have an effect on the Plaza and need to be addressed but that are not necessarily in the scope of the Task Force's directive from the City Council.

Member Hughes left the room at 6:24 p.m. returning at 6:26 p.m.

By general consensus, the Task Force agreed to extend the meeting for 10 additional minutes.

Facilitator Sinkhorn opened public comment.

Coco Maki noticed that the regional marketing recommendation scored low on the list but tax revenue is important and businesses need help to survive. She pointed out that the multiple businesses are closing around the Plaza. She shared that the Visit Arcata website only promotes Chamber members and not all the City restaurants and businesses. She asked the Task Force to further consider business owners in their recommendations.

Member Neff left the meeting at 6:30 p.m.

Colin Fiske shared concerns about the recommendation regarding increasing parking around the Plaza and encouraged the Task Force to reconsider how that space could be better put to use.

Task Force Members asked Staff for more clarification regarding multi-modal transportation options and the wording of the recommendation Fiske highlighted.

Joanne McGarry, community member, stated that the City Council had recently passed a resolution declaring a climate emergency and encouraged the Task Force to remember that resources in the community are interconnected and will need to be considered as priorities shift.

UPDATES FROM CITY STAFF

Deputy Director Neander reminded the Task Force about the upcoming study session with the City Council and encouraged them to reach out to the community to increase attendance at the meeting and get the public's feedback on the draft recommendations being brought to Council to review prior to the final report.

Upon inquiry from Member Macumber, Deputy Director Neander confirmed that staff would be reaching out to the local Tribes to request review and feedback of the draft report materials.

Additionally, Deputy Director Neander confirmed that the Plaza potentially being designated as a historic landmark would not affect the process of the Task Force and that the City has not yet submitted that application.

Coco Maki informed the Task Force that Bill Chino, owner of the Jacoby's Storehouse offered the Plaza View Room for a future Task Force meeting.

FUTURE AGENDA ITEMS AND ASSIGNMENTS

A. Review Draft Report in Preparation for Study Session with City Council

Facilitator Sinkhorn reminded the Task Force that they will be reviewing a refined list of recommendations prior to the study session with Council and would need to further prepare for it at the next meeting. She also reminded the Task Force to do outreach to increase the community attendance at the meeting.

Deputy Director Neander shared that Council study sessions are typically a less formal discussion with more time for questions and conversation to develop.

ADJOURNMENT

On motion by Member Hughes, seconded by Member Steele, and with an eight to zero voice vote with one absence, the Task Force adjourned the meeting at 6:43 PM.

Ayes: Bixler, Browning, Grey, Hughes, Macumber, McGuire, Steele, Woodward.

Noes: None.

Absent: Neff.

Abstentions: None.

From: [REDACTED]
To: [Brett Watson](#); [Sofia Pereira](#); [Paul Pitino](#); [Susan Ornelas](#); [Michael Winkler](#)
Cc: [Julie Neander](#); [Kayla Johnson](#)
Subject: Small-Town Pedestrian Plazas
Date: Wednesday, November 06, 2019 12:14:22 PM

Council Members and Plaza Improvement Task Force Members,

I'm writing to address a concept put forward at Monday's study session - and in many other venues - namely, that Arcata is too small and lacks the population density to support pedestrian-only areas. I challenged that concept on Monday, and I'm following up now to give you a little more information.

A cursory review of pedestrianized plazas, streets, and other public spaces around the country yields a fairly long list of them in small towns. Many are a source of great civic pride and economic vitality. Here are a few:

- Main Street in Columbia, CA (pop. 2,297)
- Downtown pedestrian malls in Aspen, CO (pop. 6,658)
- Multiple areas in Vail, CO (pop. 5,305)
- Downtown pedestrian plaza in Atchison, KS (pop. 11,021)
- Town Centre pedestrian mall in Cumberland, MD (pop. 20,859)
- Hanover St mall in Lebanon, NH (pop. 13,151)
- Washington St mall in Cape May, NJ (pop. 3,607)
- Centerway Square in Corning, NY (pop. 11,183)
- Ithaca Commons in Ithaca, NY (pop. 19,930)
- Loudoun Street mall in Winchester, VA (pop. 26, 203)

As you can see, some of these towns are substantially smaller than Arcata. They are found in a variety of rural settings and often have a historic character and important tourism industry, as does Arcata. Their pedestrian zones vary widely in size and design.

These examples among others demonstrate that our town's small size and rural location should not in any way be considered disqualifying for the creation of fully or partially car-free zones.

Thanks for your consideration.

Colin Fiske
 Executive Director
 Coalition for Responsible Transportation Priorities
www.transportationpriorities.org

From: [REDACTED]
To: [Danielle Allred](#)
Subject: Arcata plaza
Date: Wednesday, October 23, 2019 8:11:35 AM

Greetings,

I have lived in arcata my whole life. I been through all the schools since elementary in 1992, up through graduating HSU. I have worked at stores on the plaza, and the arcata coop. I own property and pay tax in this town. I support local businesses.

I feel like I know arcata and the arcata plaza, and what improvements it needs.

First: security. The “bums,” or homeless or whatever you want to call them, are THE problem with the plaza, and arcata generally.

Local people from Humboldt County, and visitors are uncomfortable with the plaza scene because of the bums.

I have seen countless scenarios on the plaza with the bums with violence, dogs, panhandling, garbage, dealing every kind of drug (including to local teenagers). And every time I ask myself where are the cops?

What’s the solution? First, there should be a (friendly) police officer on the plaza or within a few blocks of it 24/7/365!

Arcata needs to show these people that they can’t do whatever they want, especially on our plaza. I am a liberal minded person who doesn’t really like cops and I’m not advocating for a police state, but this is what cops are for.

This scene is a terrible representation of our community. This is not us. We need to take our plaza back. Security is the first step. After that we can talk about what kind of statue to put in the middle or what flowers to plant. None of that matters when local people don’t feel safe on the plaza.

Thanks for your consideration,
Colin Adams

From: [REDACTED]
To: [Danielle Allred](#)
Subject: Arcata Plaza
Date: Wednesday, October 23, 2019 8:38:48 AM

I would love to see more bands playing music on Sundays,
Also in the spring and summer maybe 1 night music like from 6-8.
I would love to see no dogs allowed in the Plaza, and no smoking,
And be sure to follow that.

Blessings
Mary Murphy

Sent from my iPad

From: [REDACTED]
To: [Danielle Allred](#)
Subject: Arcata Plaza
Date: Wednesday, October 23, 2019 1:32:31 PM

Hi,

I am a business owner on H St. I would like to suggest that public trash cans be installed on the 2 blocks in either direction on G and H Streets. These blocks still constitute part of the plaza shopping district and the lack of trash receptacles results in trash being discarded in the sidewalks and/ or the business owners being responsible for it.

Thanks for your consideration,

Megan

Sent from my iPhone

From: [REDACTED]
To: [Danielle Allred](#)
Subject: Plaza Improvement
Date: Thursday, October 24, 2019 10:54:06 AM

The Saturday Plaza Farmers Market has been a favorite Saturday morning activity for me, but I am having second thoughts as I confront the hostility of the farmers towards the Plaza merchants and the Plaza merchants' sense of being excluded from the Farmers Market activities, not to mention the selling of prepared food in direct competition with plaza merchants. Business are already under stress from the declining economy and they do not benefit from the farmers market. Many don't even open on market days because of reduced patronage. If the Plaza is for everyone, to favor one group over another is short-sighted and unfair. It appears that the farmers market has become a competition between the farmers and merchants for business. It would be better if the two sides could cooperate for each other's benefit. I hope the council will not slip into taking sides but will insist on cooperation rather than conflict.

Mary Ella Anderson
Arcata
Sent from [Mail](#) for Windows 10

PITF Draft Report Outline
as of 11/21/2019

1) Background

- a) Community meeting and request
- b) Council direction and appointment of members

2) Overview of Process

Extensive public engagement and outreach including review of prior recommendations & committee recommendations.

a) Review of previous feedback

- i) Prior minutes/notes from Plaza meetings 1995, 2000, 2004, 2005, 2006, January 2018 meeting at D St Neighborhood Center
- ii) Reviewed Public Safety Task Force Recommendations
- iii) Business Survey completed by Arcata Main Street, Chamber of Commerce and Councilmember Watson in September/October 2017 – 34 responses

b) Survey process and analysis

- i) Developed survey to gather community input, distributed it widely in English and Spanish, digitally and on paper – received over 860 responses
- ii) PITF Report Survey Response and Analysis by Kellie Wilkerson and Tracie Wynand, HSU Public Sociology graduate students
- iii) Limitations of public survey study (non-proportionate response from participants, overrepresented white people and people ages 24-74 and underrepresented younger people and people of color)
- iv) Developed and distributed Event Organizer survey - 5 responses out of 25 contacted

c) Information brought to Task Force by various professionals

- i) Reviewed staff information on implementation of prior recommendations
- ii) “Dangerous by Design” report provided by Colin Fiske - Executive Director, Coalition for Responsible Transportation Priorities
- iii) Recommendations from Parks & Recreation, Economic Development and Transportation Safety Committees
- iv) Community Development Director David Loya and Deputy Director Jen Dart regarding economic development
- v) APD Police Chief Brian Ahearn and Detective Scown regarding safety
- vi) Andrea Schutt - Crime Prevention through Environmental Design (CPTED)
- vii) Martha Jain - Architect on public space design
- viii) Anjali Browning - Arcata House Partnership and homelessness

- d) Other forms of outreach (committees and local groups)
- i) Task Force members outreach to select groups/populations
 - ii) Community input during public comment at each meeting, emails and mail
- e) Scoring process
- i) Developed Analysis Criteria to Evaluate Community/Expert/Committee Recommendations
 - (1) The Task Force developed scoring criteria and finalized it in March. The criteria include the four objectives set by the council - beautification & infrastructure, economic development, increased community activities/programming, safety/regulation. The Task force also ranked the recommendations based on the City's sustainability, healthy community and racial equity goals, as well as whether the recommendation was implementable, celebrated diversity by serving all community members, and enhanced access, physical safety, and comfort for all.
 - ii) Used the Analysis Criteria to score themes of recommendations and to then take implementation options for those themes and scored those.
 - (i) While the ranking criteria provided a good guideline for developing the recommendations, the Task Force also felt it had some limitations,
 - a. More specific recommendations ranked low even though the more general solutions of the same nature ranked high -
 - b. While many items that were consistent with community concerns ranked high on the matrix, some that were high priorities among community members did not - these were also reviewed and when appropriate incorporated into the final recommendations.
 - f) Established implementation timing - Task Force identified short term (1 year to 18 months), medium term (18 months to 3 years), and long-term (greater than 3 years) recommendations. The Task Force also voiced interest in having a slate of recommendations from short-term to long-term as creating significant change on the Plaza may take bolder actions that require more time/resources.

3) Summary of the Top Recommendations

In making these recommendations the Task Force tried to incorporate the diverse opinions expressed by the community. To do that the Task Force considered the common themes that emerged in the survey and community responses as well as ways to accommodate the different "interests" that were expressed.

Since **Economic Development** benefited from most recommendations it was not listed in the recommendation matrix as a separate category - though as mentioned above, it was part of Analysis Criteria. The top recommendations based on the common themes that emerged are:

- (a) Increase Access to the Plaza and connect to HSU, Creamery, Northtown
- (b) Beautification/Infrastructure
- (c) Increase Programming
- (d) Safety/Regulation

4) **Recommendations Discussion**

a) **Increase Access to the Plaza and connect to HSU, Creamery, Northtown**

Discussion

Community input included overwhelming desire for increased access to the Plaza as well as increasing connections to other areas of the City. As a result, the Task Force added this category to their recommendations.

The community outreach yielded many diverse ideas about what would be best for the Plaza. Thus, it was challenging to find solutions responsive to the many different interests expressed, especially when some are in direct conflict - i.e. the desire for more parking and the desire to get cars off the Plaza to promote more pedestrian and bike “friendly” options.

Specific Recommendations

- (1) Add Wayfinding Mapping/Signage
- (2) Improve public transit/ridesharing by exploring more nighttime hours, shuttles for large events
- (3) Improve Bike experience with enhancements
 - (a) Install additional bike racks, including covered racks
 - (b) Require Plaza event permittees to provide additional bike racks
 - (c) Provide parking protected bike lanes
 - (d) Explore bike valet parking for large events
 - (e) Improve bike lanes to and around Plaza - green paint
- (4) Increase multi-modal options by making 8th and 9th a one-way from F to K or N Streets—use the extra lane to increase bike, pedestrian, bus routes as well as add parking in the downtown area (off the Plaza)
- (5) Increase pedestrian safety
 - (a) Continue to explore temporary /permanent road closures/lane reductions with Farmers Market and other event organizers
 - (i) Maintain/expand ADA parking and delivery truck access

b) **Beautification/Infrastructure**

Discussion

Most commenters supported enhancing what is already there as well as keeping the Plaza visually open to allow line of sight and keep the Plaza flexible. The desire is to keep the Plaza as a community gathering space.

Specific Recommendations

- (1) Keep visually open
 - (a) Remove the center planter
- (2) Institute Façade/Alley Improvement Program
 - (a) Collaborate with businesses and special event organizers on beautification options
- (3) Create Visual enhancement to existing structures
 - (a) Paint utility boxes, sidewalks, crosswalks, with a visual theme or themes
 - (b) Create murals on walls, etc.
- (4) All upgrades to be sensitive to indigenous culture
- (5) Add parklets in select areas to provide additional outdoor eating options

c) **Increase Programming**

Discussion

Portland has a five-pronged approach to increasing programming that the Task Force felt would work well for Arcata that includes various options for bringing more people and programs to the Plaza. These include increasing City programming, programming of community partners, drop in programming, increasing rentals and promoting arts and culture programming.

Specific Recommendations

- (1) Increase City programming
 - (a) Work with HSU to develop an internship to set up games on Plaza; e.g. every Tuesday night sponsor Family Game Nights, lawn game rentals and tournaments (chess, corn hole, giant Jenga game...)
 - (b) Increase number of small events - i.e. Contract with organizations that offer morning fitness classes/coffee days, afternoon kid activities, yoga/tai chi/Zumba/dance classes, weekly concerts
- (2) Increase recreation programming of community partners
 - (a) Lunch on the lawn
 - (b) Theater, movie nights

- (c) Rotating art exhibits
- (d) Info booths and demonstrations
- (e) Pop-up library/bookmobile
- (f) Historic walking tours/talks
- (g) Possibly provide rental items
- (h) Food trucks
- (3) Increase drop-in programming
 - (a) Explore current drop-in programming at Plaza when feasible
 - (b) Consider new drop-in programs specifically for the Plaza
- (4) Increase rentals of Plaza
 - (a) Review current permitting and streamline for different size/types of events
 - (i) Develop different types and prices of permits, depending on the type of activity and the cost to the city. Easier and less expensive the better.
 - (b) Local vendors to sell products
 - (c) Permit buskers
- (5) Promote Arts and Culture Programming - especially multi-cultural

d) Safety/Regulation

Discussion

Concerns related to nuisance behaviors on the Plaza is one issue that was consistently expressed during the course of TF work, in the community survey, in the Public Safety Task Force Report and in the notes from prior community meetings over the past 20 years. Many community members feel these behaviors on the Plaza have a large impact on many people's level of comfort and desire to use and enjoy the Plaza.

While the PITF recognizes that solutions to this situation are beyond the scope of our mission, we fully support the need to address the concerns of the community about these behaviors. The PITF fully supports the work and recommendations of the Public Safety Committee, Arcata House Partnership and County and other non-profit social service providers.

Specific Recommendations

- (1) Upgrade Plaza lighting to dark sky compliant LED
- (2) Establish a safety corridor from Plaza to HSU utilizing CPTED safety features
- (3) Maintain/increase police presence and responsiveness and enforcement of rules on Plaza
- (4) Collaborate with appropriate service providers to establish a formal plan for provision of support services and programs for people in need for mental health

services and addiction counseling, as well as support for food and housing insecure community members

- (5) Explore Additional Regulations - re-evaluate nuisance behavior/bouncers/noise control/bar hours/business hours/enforce ABC practices as outlined in the Public Safety Task Force report.

5) Conclusion

Appendices

Prior meeting notes/recommendations
Expert presentation information
Community Survey and Results
Business Survey and Results
Event Organizer Survey and Results
Analysis Criteria
Scoring Matrix General Recommendations Totals Table
Scoring Matrix Implementation Recommendations Totals Table